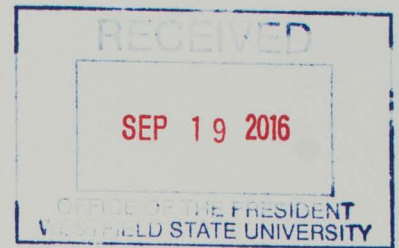


OFFICE OF
THE UNIVERSITY MARSHAL



September 12, 2016

Office of the President
Westfield State University
PO Box 1630
Westfield, MA 01086-1630

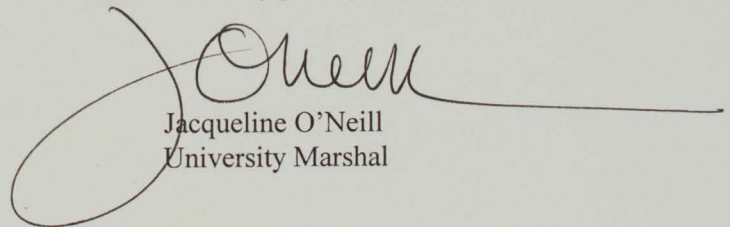
To Whom it May Concern,

In response to the kind invitation to Harvard University to be represented at the Investiture of Dr. Ramon S. Torrecilha as the twentieth President of Westfield State University, I have the honor to advise you that the President and Fellows of Harvard College have appointed as their delegate Professor Thomas N. Gardner, MPA, PhD.

Professor Gardner's address is 59 Valley View Drive, Amherst, MA 01002. Will you kindly send him any information he may need in the performance of his duties?

We ask that you accept the presence of our delegate and the enclosed greeting as the expression of the best wishes of Harvard University on this important occasion.

Sincerely yours,



Jacqueline O'Neill
University Marshal