Westfield State University FY21 Campus Provisional Budget

Provisional Budget as of June 13, 2020

| | FY21 Budget | FY21 Budget FY20 Budget | | % Change |
|----------------------------------|------------------------|-------------------------|------------------------|------------|
| Revenue | | | \$ Change | , |
| Scholarship Allowance | (10,285,448) | ,285,448) (10,610,448) | | -3% |
| Tuition and Fees | 49,470,231 | 59,002,807 | 325,000 (9,532,576) | -16% |
| Federal Grants and Contracts | 8,963,998 | 9,271,568 | (307,570) | -3% |
| State Grants and Contracts | 2,728,000 | 2,585,000 | 143,000 | 6% |
| Private Grants and Contracts | 435,000 | 478,000 | (43,000) | -9% |
| Residence Fees | 15,789,402 | 19,411,659 | (3,622,256) | -19% |
| Dining Fees | 9,232,436 | 10,636,124 | (1,403,688) | -13% |
| Other Operating Revenues | 1,760,840 | 2,255,890 | (495,050) | -22% |
| Commissions | • • • | | (119,806) | -22% |
| State General Appropriations | 26,516,934 | 29,463,260 | (2,946,326) | -10% |
| Foundation Support | 480,000 | 430,000 | 50,000 | 12% |
| Investment Income | 635,188 | 677,400 | (42,212) | -6% |
| Total Revenue | 106,156,775 | 124,151,260 | (17,994,484) | -14% |
| | | :,,_ | (=1,00 1,10 1, | |
| Expenses | | | | |
| Personnel | 51,570,997 | 54,766,124 | (3,195,127) | -6% |
| Fringe Benefits | 10,697,631 | 10,527,350 | 170,282 | 1.6% |
| Operations | 28,232,246 | 31,342,404 | (3,110,158) | -10% |
| Strategic Investments | 820,000 | 500,000 | 320,000 | 64% |
| Utilities | 4,364,183 | 4,541,635 | (177,452) | -4% |
| Debt Payments | 2,486,784 | 2,465,435 | 21,349 | 1% |
| Operating Contingency | 761,878 | 1,309,799 | (547,922) | -42% |
| Capital Projects Scholarships | 4,498,681 4,789,554 | 4,592,092 4,270,134 | (93,411) 519,420 | -2% 12% |
| Transfers | 4,769,334 | 4,270,134 | 519,420 | 12/0 |
| MSCBA Assessment | 9,122,343 | 12,897,864 | (3,775,521) | -29% |
| Total Expense and Transfers | 117,344,298 | 127,212,838 | (9,868,540) | -8% |
| · | · | - · | | |
| Net Revenue over Expense | (11,187,523) | (3,061,579) | (8,125,944) | 265% |
| Planned Use of Reserves | 2,035,959 | 1,529,486 | 506,473 | 33% |
| Capital Rollover | 1,698,681 | 1,532,092 | 166,589 | 11% |
| Total Use of Reserves | 3,734,641 | 3,061,579 | 673,062 | 22% |
| Net Surplus/(Loss) | (7,452,882) | - | (7,452,882) | |

Westfield State University FY21 Detailed Provisional Budget by Trust Fund

Provisional Budget as of June 13, 2020

| | Operating | | Capital | | Residential | Dining | Other | FY21 Budget | |
|-------------------------------------|-------------|--------------|---------------------|------------|-------------|-------------|--------------------|--------------|-------|
| | Budget | Grants | Project Fund | CGCE | Life | Services | Trust Funds | All Funds | Notes |
| Revenue | | | | | | | | | |
| Scholarship Allowance | | (10,285,448) | | | | | | (10,285,448) | |
| Tuition and Fees | 37,560,644 | | | 11,809,587 | | | 100,000 | 49,470,231 | |
| Federal Grants and Contracts | | 8,963,998 | | | | | | 8,963,998 | |
| State Grants and Contracts | | 2,728,000 | | | | | | 2,728,000 | |
| Private Grants and Contracts | | 185,000 | | | | | 250,000 | 435,000 | |
| Residence Fees | | | | | 15,789,402 | | | 15,789,402 | |
| Dining Fees | | | | | | 9,232,436 | | 9,232,436 | |
| Other Operating Revenues | 740,008 | | | | 19,000 | | 1,001,832 | 1,760,840 | (1) |
| Commissions | 340,194 | | | | 90,000 | | | 430,194 | |
| State General Appropriations | 26,516,934 | | | | | | | 26,516,934 | |
| Foundation Support | 480,000 | | | | | | | 480,000 | |
| Investment Income | 635,188 | | | | | | | 635,188 | |
| Total Revenue | 66,272,968 | 1,591,550 | - | 11,809,587 | 15,898,402 | 9,232,436 | 1,351,832 | 106,156,775 | |
| | | | | | | | | | |
| Expenses | | | | | | | | | |
| Personnel | 43,650,537 | 275,000 | | 3,416,692 | 2,057,846 | 1,982,294 | 188,629 | 51,570,997 | |
| Fringe Benefits | 7,589,081 | 106,648 | | 1,414,220 | 755,330 | 758,274 | 74,079 | 10,697,631 | |
| Operations | 13,368,196 | 829,902 | | 4,097,618 | 2,845,527 | 5,551,778 | 1,539,225 | 28,232,246 | |
| Strategic Investments | 820,000 | | | | | | | 820,000 | |
| Utilities | 2,678,323 | | | | 1,685,860 | | | 4,364,183 | |
| Debt Payments | 2,173,763 | | | | | 313,021 | | 2,486,784 | |
| Operating Contingency | 425,000 | | | 286,683 | | 25,194 | 25,000 | 761,878 | |
| Capital Projects | | | 4,498,681 | | | - | | 4,498,681 | |
| Scholarships | 3,847,995 | 380,000 | | 105,855 | 386,704 | 4,000 | 65,000 | 4,789,554 | |
| Transfers | (801,765) | 68,453 | (2,800,000) | 2,488,519 | (955,207) | 2,000,000 | | - | (2) |
| MSCBA Assessment | | | | | 9,122,343 | | | 9,122,343 | |
| Total Expense and transfers | 73,751,130 | 1,660,003 | 1,698,681 | 11,809,587 | 15,898,403 | 10,634,561 | 1,891,933 | 117,344,298 | |
| | | | | | | | | | |
| Net Revenue over Expense | (7,478,162) | (68,453) | (1,698,681) | - | (0) | (1,402,125) | (540,101) | (11,187,523) | |
| | | | | | | | | | |
| Planned Use of Reserves | 25,280 | 68,453 | | - | 0 | 1,402,125 | 540,101 | 2,035,959 | (3) |
| Capital Rollover | | | 1,698,681 | | | | | 1,698,681 | |
| Total Use of Reserves | 25,280 | 68,453 | 1,698,681 | - | 0 | 1,402,125 | 540,101 | 3,734,641 | |
| Net Surplus/(Loss) | (7,452,882) | - | - | - | - | - | - | (7,452,882) | |

Notes:

- 1. Other Operating Revenues consist of parking revenues, application fees, phone fee, non-credit program revenue and other miscellaneous fees
- 2. Transfers represent the movement of cash from one trust fund to another (for example, dining services will transfer \$2.0m to the University's Operating Budget).
- 3. Planned Use of Reserves may require immaterial adjustments due to year end account validation.

FY21 Scenario Planning Model - V21 6.13.20.xlsx MRF