



UNIVERSITY OF MASSACHUSETTS  
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August 26, 2016

President Ramon S. Torrecilha  
Westfield State University  
Office of the President  
PO Box 1630  
Westfield, MA 01086

Dear President Torrecilha,

Congratulations on your appointment as the twentieth President of Westfield State University. I hope that your presidency is both personally and professionally rewarding.

With my warmest wishes and sincere congratulations,

Sincerely,

A handwritten signature in cursive script, reading "Kumble R. Subbaswamy".

Kumble R. Subbaswamy  
Chancellor