



SUPERINTENDENT
UNITED STATES COAST GUARD ACADEMY
15 MOHEGAN AVENUE
NEW LONDON, CONNECTICUT 06320 - 8100

September 29, 2016

Dr. Ramon S. Torrecilha, Ph.D.
President, Westfield State University
PO Box 1630
Westfield, MA 01086-1630

Dear President Torrecilha,

Congratulations on your appointment as the twentieth President of Westfield State University. You have a rare and challenging opportunity to move your institution forward, and make a great school even better.

I regret being unable to attend the formal ceremonies, but please do not hesitate to call on the Coast Guard Academy to share ideas or collaborate on potential opportunities.

Sincerely,

A handwritten signature in blue ink, appearing to read "J. E. Rendon", is written over the printed name.

James E. Rendon
Rear Admiral, U. S. Coast Guard

*I wish you the
very best!*